

WORKING FOR THE FUTURE **California Walnut Board & Commission**



CALIFORNIA WALNUTS

ECONOMIC IMPACT

U.S. and International promotion resulted in:

- Every dollar invested in domestic and export promotion returned \$22.41 to the industry
- A total of <u>\$395 million return</u> per year





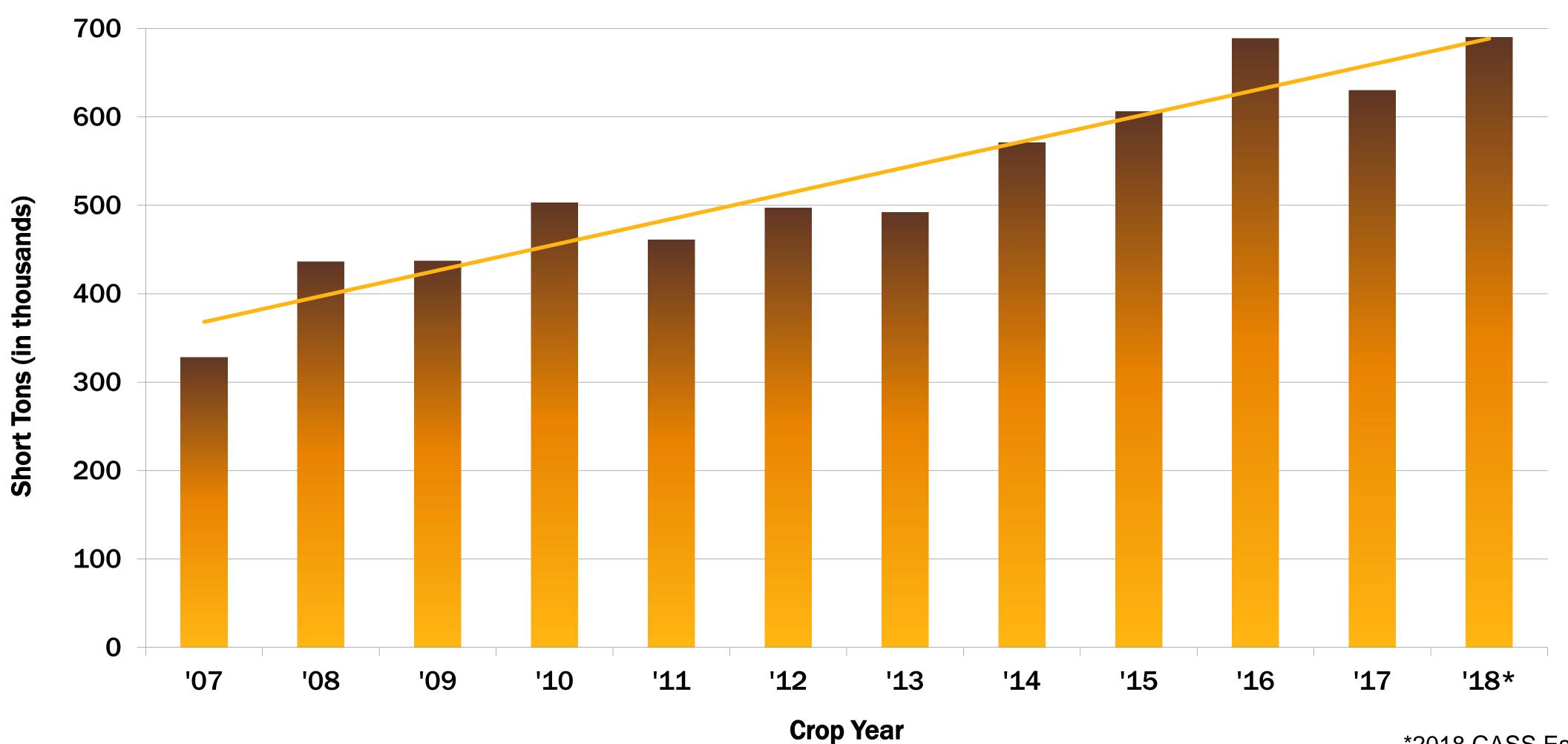
WHERE ARE WE TODAY?

- Tariffs
- California Crop size
- Increased world supply and competition
- The Chilean effect
- Actively engaged with all levels of Government
- Government mitigation programs





CALIFORNIA WALNUT PRODUCTION

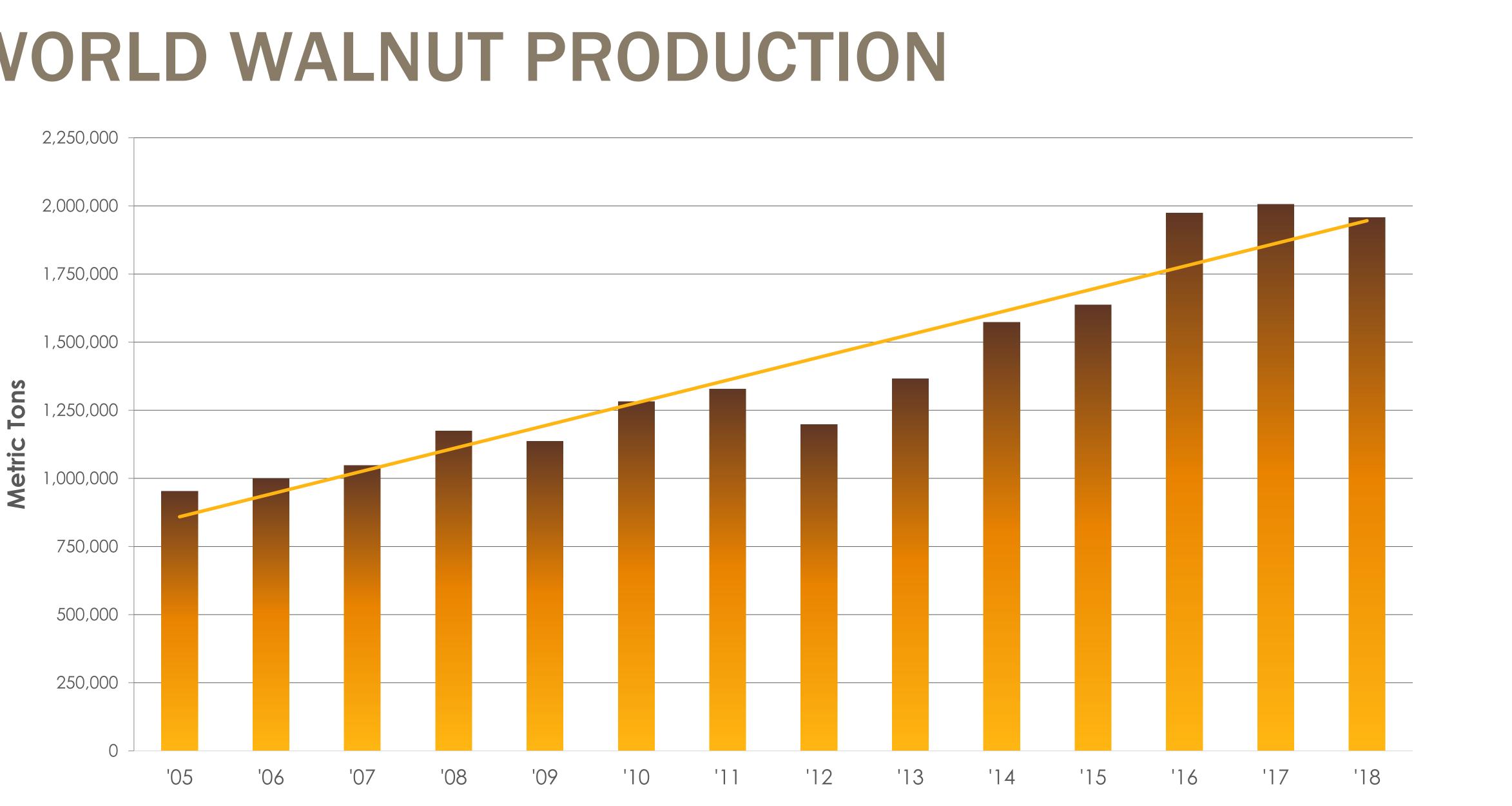


*2018 CASS Estimate





WORLD WALNUT PRODUCTION

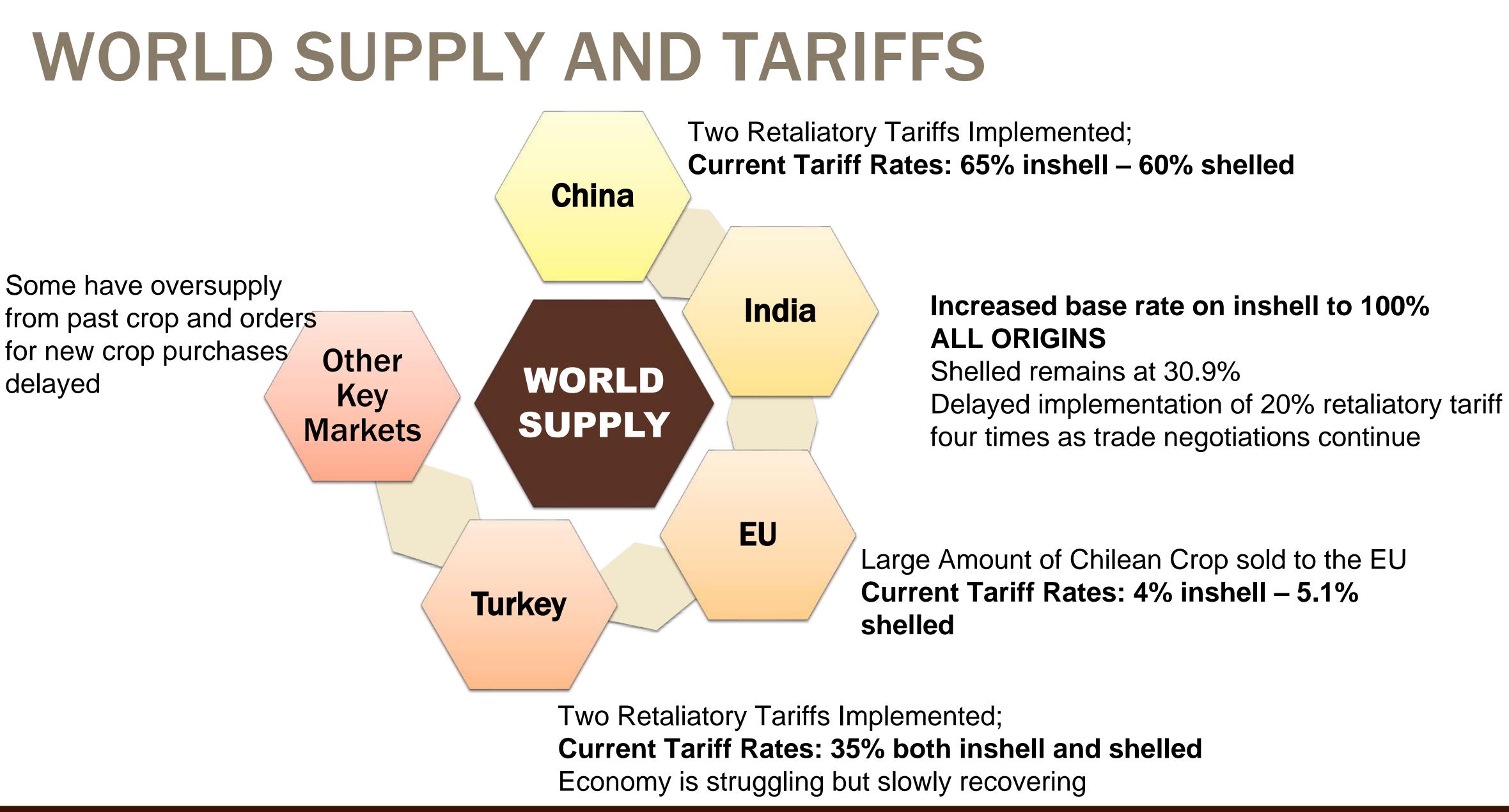


CALIFORNIA WALNUTS



TRADE POLICY AND TARIFFS





MITIGATION MEASURES

Food Purchase & Distribution Program

- programs
- Benefits entire industry to reduce inventory

Agricultural Trade Promotion Program (ATP)

- Additional funding for our export programs notification on January 8th
- Benefits entire industry to move crop



USDA will purchase \$34.6 MM of California walnuts for food bank and nutrition



FARM BILL

- MAP to remain at current \$200MM level
- Signed by the President and awaiting federal funding
- 2019 MAP funds for export promotion programs delayed due to federal government shutdown



EXPORT MARKETING



CURRENT MARKET MIX



Consumer & Trade

- Japan
- South Korea
- Turkey
- India
- Germany
- Spain
- UK



Trade only

EU Industrial Region

China

UAE (Starts 2019)



TACTICS – CONSUMER AND TRADE

- Advertising
- **Public Relations/Media**
- Events/Seminars/Sponsorship/Sampling
- Social/Digital Media
- Trade Promotions/Education/Newsletters
- Opinion Leader Outreach/Heath **Professional Programs/Health Research**
- Retail & Food Segment Promotions







CONSUMER ACTIVITIES – AWARENESS KOREA – TV ADVERTISING





CONSUMER ACTIVITIES – VOLUME DRIVING JAPAN - TV PUBLICITY – 3 MINUTE SHOWS

- 1. Introduction of California walnuts
- 2. A reporter introduces the theme and health benefit of the week
- 3. A doctor is interviewed to discuss the health issue and how eating walnuts will be of benefit
- 4. The reporter wraps up the story









CONSUMER/TRADE ACTIVITIES – VOLUME DRIVING RETAIL PROMOTIONS





Germany – Kaufland / Netherlands - Albert Heijn









TRADE ACTIVITIES – AWARENESS UK – ADVERTISING (PRINT AND DIGITAL)





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California Walnuts - brighten up your day

VISIT OUR WEBSITE FOILIDEAS. RECIPES AND LOADS MORE NUTRITIONAL BENEFITS AND INFORMATION.

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ONE OF THESE WHIPS USES CALIFORNIA WALNUTS



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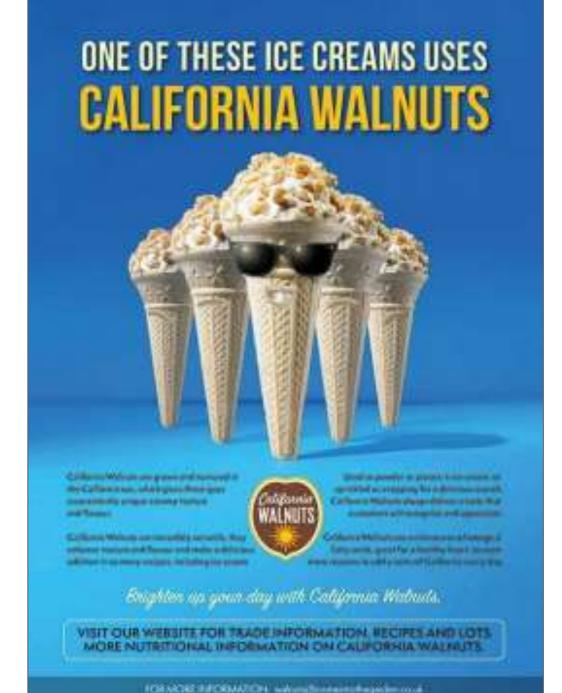
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VISIT OUR WEBSITE FOR TRADE INFORMATION. RECIPES AND LOTS MORE NUTRITIONAL INFORMATION ON CALIFORNIA WALNUTS.

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ONE OF THESE CAKES USES **CALIFORNIA WALNUTS**

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TRADE ACTIVITIES – VOLUME DRIVING TRADE SHOWS



Seoul International Café Show Korea



Gulfood-UAE



INC Spain



HEALTH CARE PROFESSIONALS/ HEALTH RESEARCH – AWARENESS

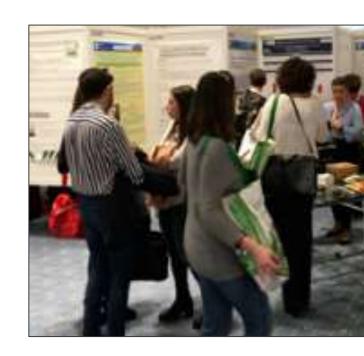
United Kingdom

- Partnership with Heart UK
- Brochures in Doctor's Offices



Spain

• Nutrimad Congress







WELCOME TO THE California Walnut Commission Scientific and Health Research Meeting



californiawalnuts.uk/ healthcareprofessionals

У @walnuts_uk 🛽 @walnuts_uk 🖪 @walnuts.uk



TARIFF AFFECTED MARKETS

INDIA and TURKEY

- Continued participation at key trade meetings, tradeshows and events
- Basic PR/Press Activities
- **O Social Media Influencer Outreach**

CHINA

 Continued participation at key trade meetings, tradeshows and events



Kernels of health

the stand of the design of the standard of the

and the local day

ATTAL COME

an China







NEW INTERNATIONAL PRODUCTS



Yogurt





Cereal Bar



Cream Cheese



Potato Salad

Walnut Milk



Coffee Drink



Granola



Juice Drink



Tapenade



NEW PRODUCT ANNOUNCEMENT

Checkout **Nestle Plans Vegan Push With No-Meat** Burger, Purple Walnut Milk

Seeking millennial cred with alternative proteins, the Swiss giant sees its vegan business reaching \$1 billion within 10 years

By <u>Corinne Gretler</u>

December 27, 2018, 9:00 PM PST

Bloomberg





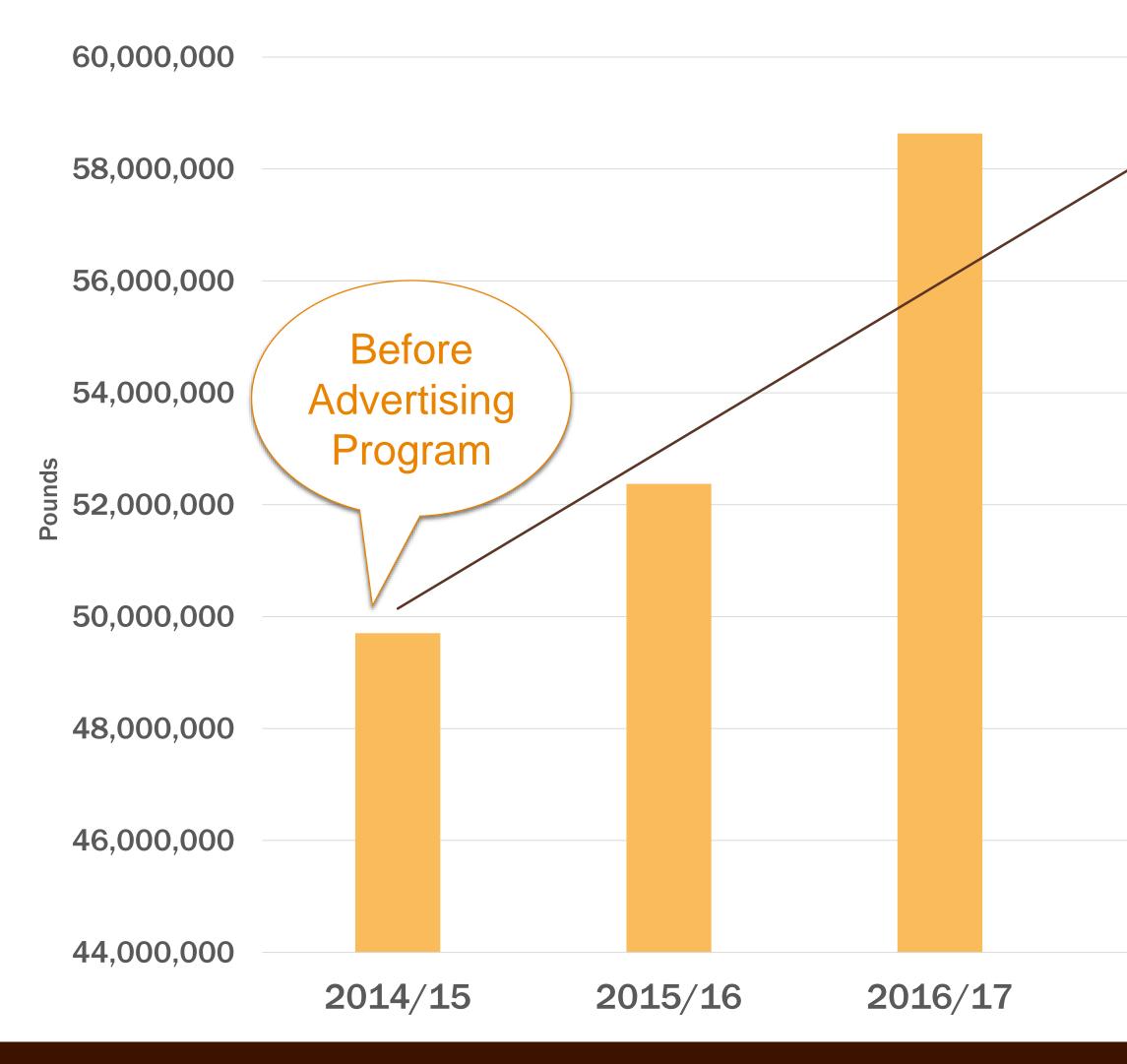


DOMESTIC MARKETING



U.S. RETAIL SALES

excluding Costco and bulk





California Walnuts

FOR THE BEST SIMPLE MEALS EVER

From starter to entrée, add flavor, texture and heart-healthy" goodness with great tasting California walnuts. For these recipes and more, visit Walnuts.org



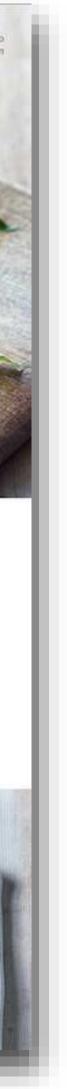


Per one ounce serving

Private Oreck hard verification does not apply to recept orient expressly mated. See Neartheckmarkung/gachines. Supportive but not conclusive research shows that sating 1.5 scores of wahrus per day, as part of a low saturated fat and low chalanteed diet and neutropy in increased caloric intake, may reduce the risk of concerny heart deeses. If DAI Drei sonce of evinate provides TBg of total fat, 2.5g of reasonnationated fat, 13g of polyanaturated fat including 2.5g of alpha-limitescasic of the plant latent amage-3.



2017/18



RETAIL TRENDS

- Growth of Snacking now 50% of all eating occasions
- Decline in Cooking 1 in 10 actually enjoys preparing dinner, while 45% hate it
- Buying Power of Millennials Concerned about food and nutrition, they are driving sales of simpler, healthier choices
- Convenience Up to 80% don't know what they're having for dinner by 4 pm
 - Meal kits at retail sales up 21.9% over a year ago
 - Deli/Fresh Prepared is a priority growth area for retailers



GOLDEN WALNUT SWEEPSTAKES

Reminiscent of Willy Wonka's golden ticket, we created demand for CA walnuts by turning a select number of bags of walnuts into prize winning treasures.

- From November 15 through December 31, every bag of walnuts purchased could be the lucky bag worth \$5,000, with 100 prizes of \$100 Visa gift cards.
- National promotion across social, search, and programmatic display to priority target audiences to drive scale.
- Sweepstakes received 28,845 entries and 190,000 visits to the landing page on walnuts.org.







2019 FEBRUARY HEART MONTH RETAIL PROGRAM

Three markets: Denver, Richmond (VA), Sacramento

Support with local advertising (i.e. spot TV, print, radio, etc.)

Engage supermarket RDs through participating retailers

Publix. Raleys 05700 WHOLESAL SAFEWAY () SAVE MART FOOD \$5.LION





Heart Health in a Nutshell

American Heart Month with California Walnuts

> California Walnuts are a good-fat food that bring flavor, texture and heart-healthy* goodness to all of your favorite meals.

For recipes and more, visit walnuts.org





Butternut Squash, Quinoa, Pear and Walnut Bowl Per one ounce serving.

"Heart-Check food certification does not apply to recipes unless expressly started. See heartcheckmark, org/guidelines. Supportive but not conclusive research shows that eating 1.5 ounces of walnuts per day, as part of a low saturated fat and low cholesterol diet and not resulting in increased calorie intake, may reduce the risk of coronary heart disease. (FDA) One ounce of walnuts prevides 18g of total fat, 2.5g of monounsaturated fat, 13g of polyansaturated fat including 2.5 of alpha-linolenic acid - the plant-based omega-3.







FOODSERVICE PROGRAM

- Reaching our target audience of chefs through:
 - Media outreach •
 - E-Newsletter and social media
 - Content marketing •
 - Advertising
 - Events
- Limited Time Offers
 - Wendy's •
 - Sizzler

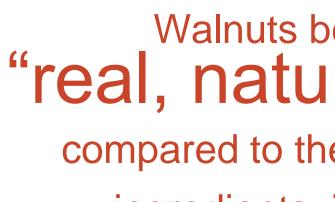






INDUSTRIAL PROGRAM

- - Media outreach
 - Content marketing
 - Advertising
 - Events
 - New product development





Reaching our target audience of product developers and brand managers through:



Walnuts being one of the few "real, natural ingredients",

compared to the plethora of engineered ingredients, is a built-in attraction!

NEW PRODUCTS







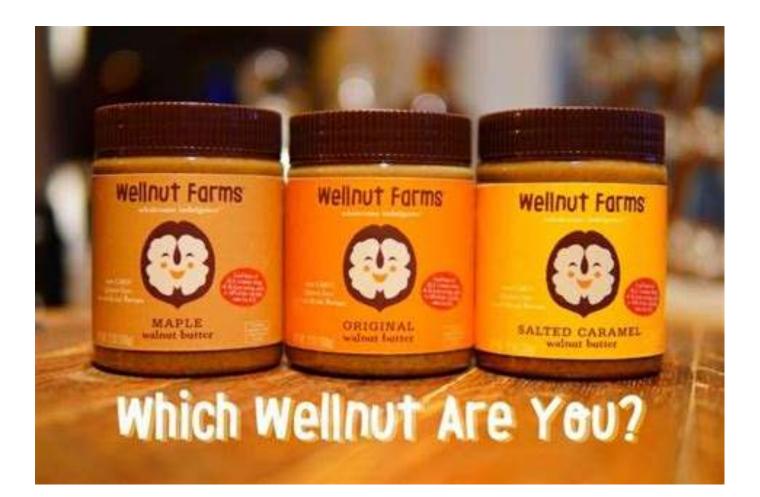






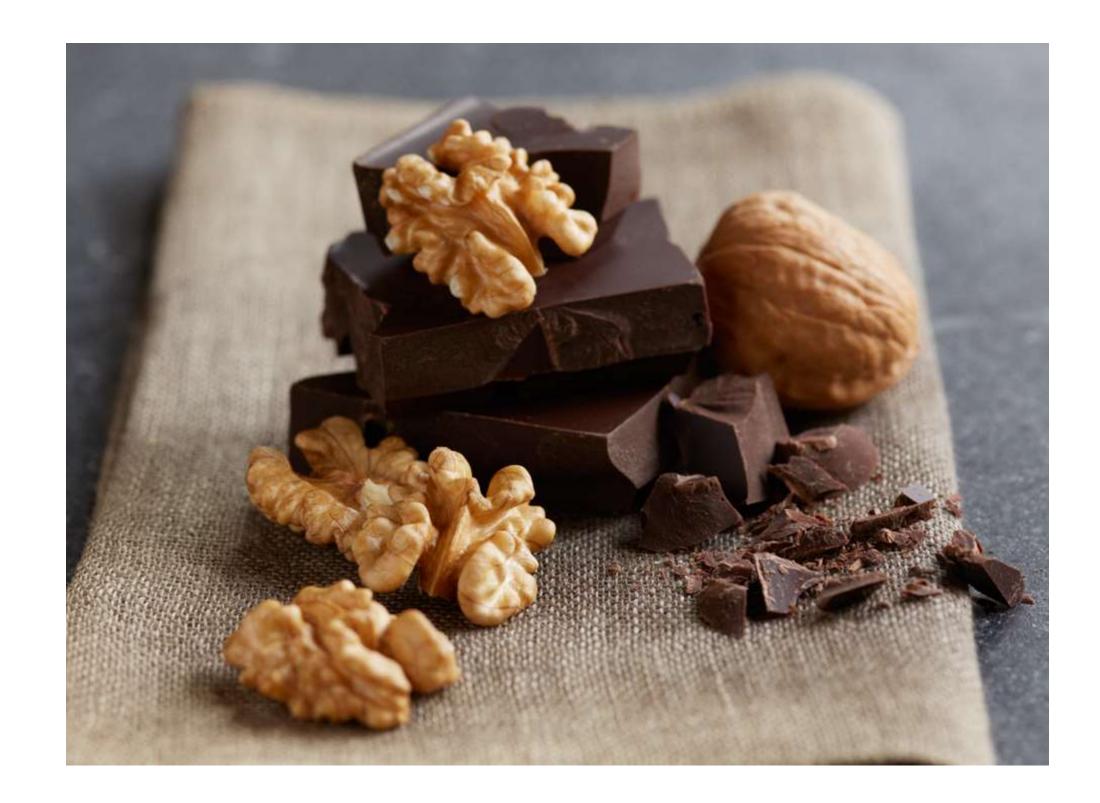






SHELF LIFE & NEW USES

- Focus switching to post harvest shelf life extension projects (edible coating) and consumer oriented products.
- Working with consultant to use walnut pieces (Small, Medium and Combo).
- Using Dark and Light Chocolate bases in bars.





NEWS FOR GROWERS



STATUS OF CHLORPYRIPHOS?

- (TAC)'
- New interim restrictions beginning January 1, 2019
 - Ban aerial applications

 - $\frac{1}{4}$ mile buffer zone
 - 150 ft setback from homes/schools/businesses.

DPR has started the process to list Chlorpyrifos as 'Toxic Air Contaminant'

Discontinue use on most crops, only 'critical use' exemptions as needed



WHAT IS STATUS OF COPPER SPRAYS?

- Summer 2017 EPA recommended that copper applications for blight control be reduced by 25% (from 32#/acre to 24#/acre).
- **CWC joined newly formed Copper Task Force**: Submitted scientific data showing 24#/acre will not control blight in a wet, high pressure year.
- EPA Listened!!! Announced 12/7/18 "the Agency is not changing the current single or annual application rates for walnuts"



PRODUCE SAFETY RULE: YEAR 3 TRAINING

- CWB is funding a 3rd year of training for growers and hullers.
- Required one time; 8 hours.
- CDFA will begin farm audits during 2019 harvest.
- Chico (Feb 25), Stockton (Mar 14)



IN SUMMARY...

- This crop year will be a challenging one
- There are activities in place globally designed to DRIVE VOLUME
- The CWC is making sure your voices are heard regarding tariffs and other issues
- The CWC is participating in programs that make sense to mitigate tariff effects
- Research is being undertaken to solve issues of using walnuts in new and innovative ways





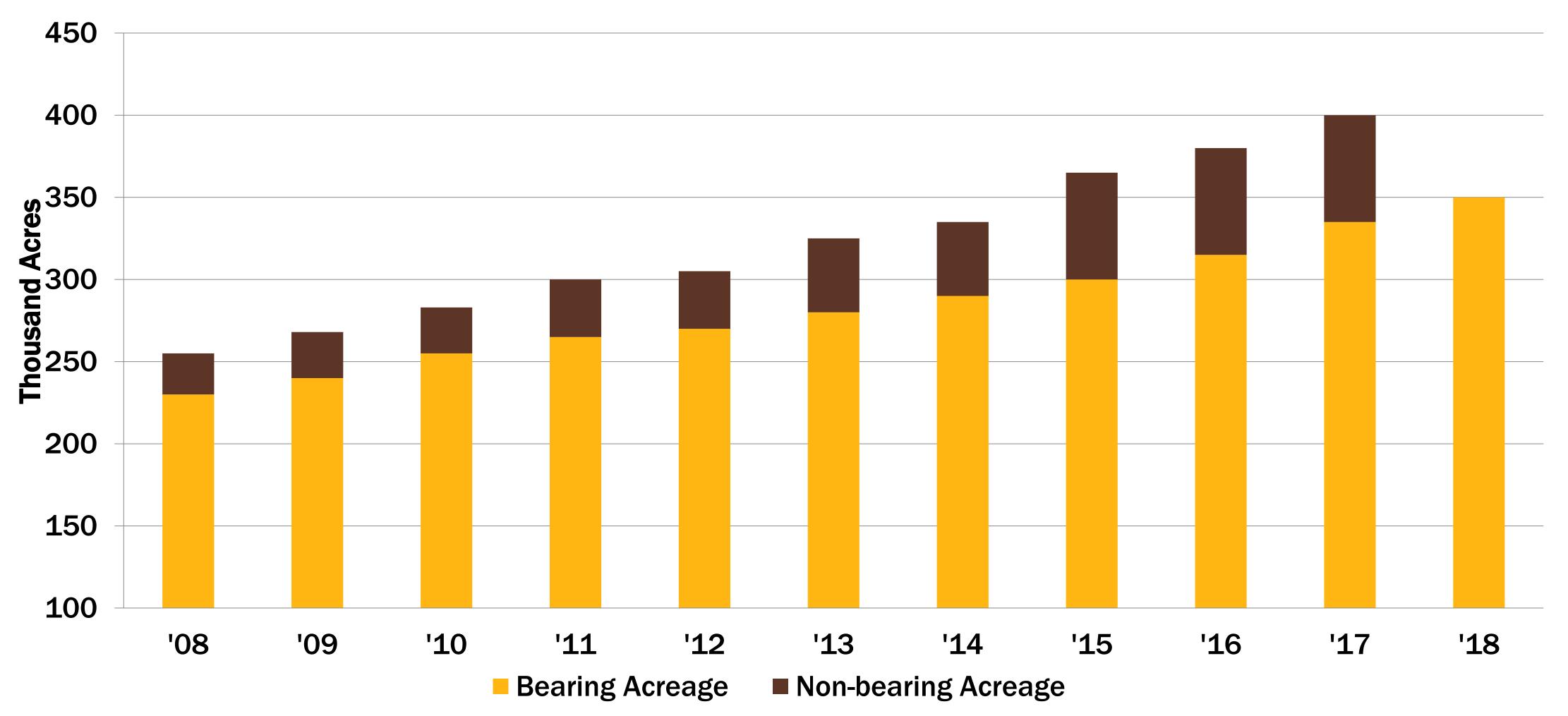






Appendix

BEARING ACREAGE





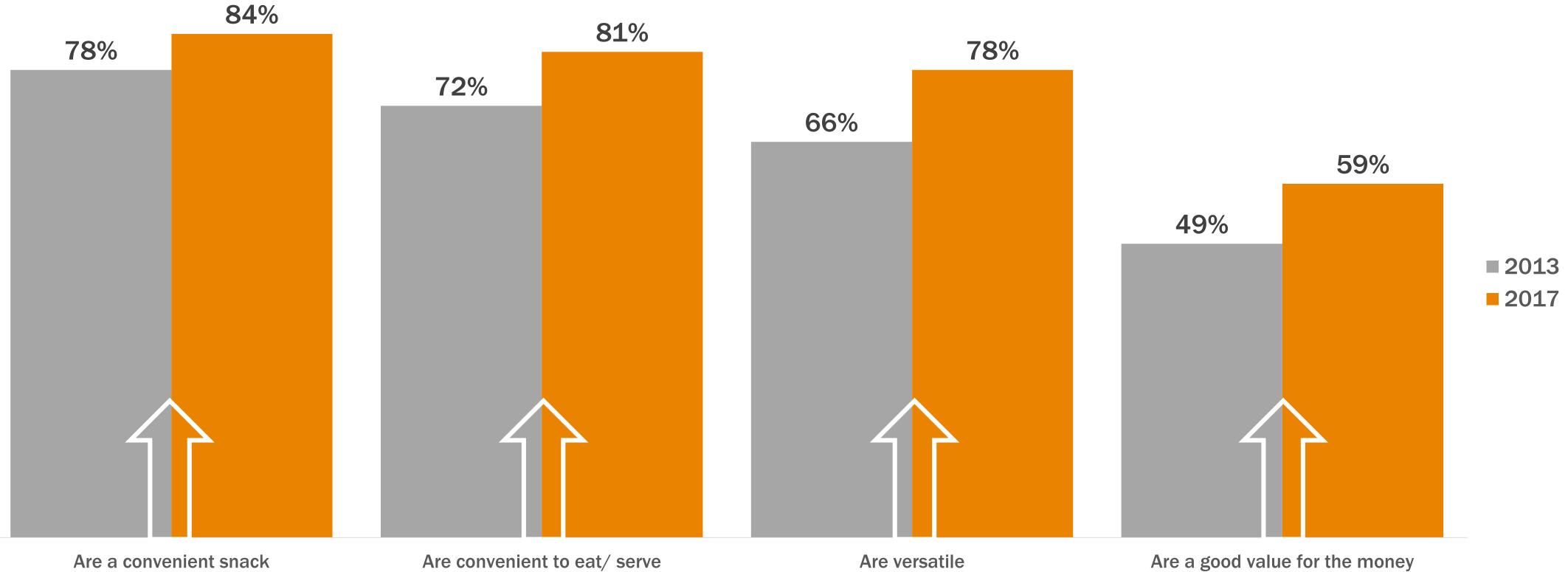


RETURN ON INVESTMENT



U.S. VALUE PERCEPTIONS OF WALNUTS

Perceptions of Walnuts – Convenience + Value

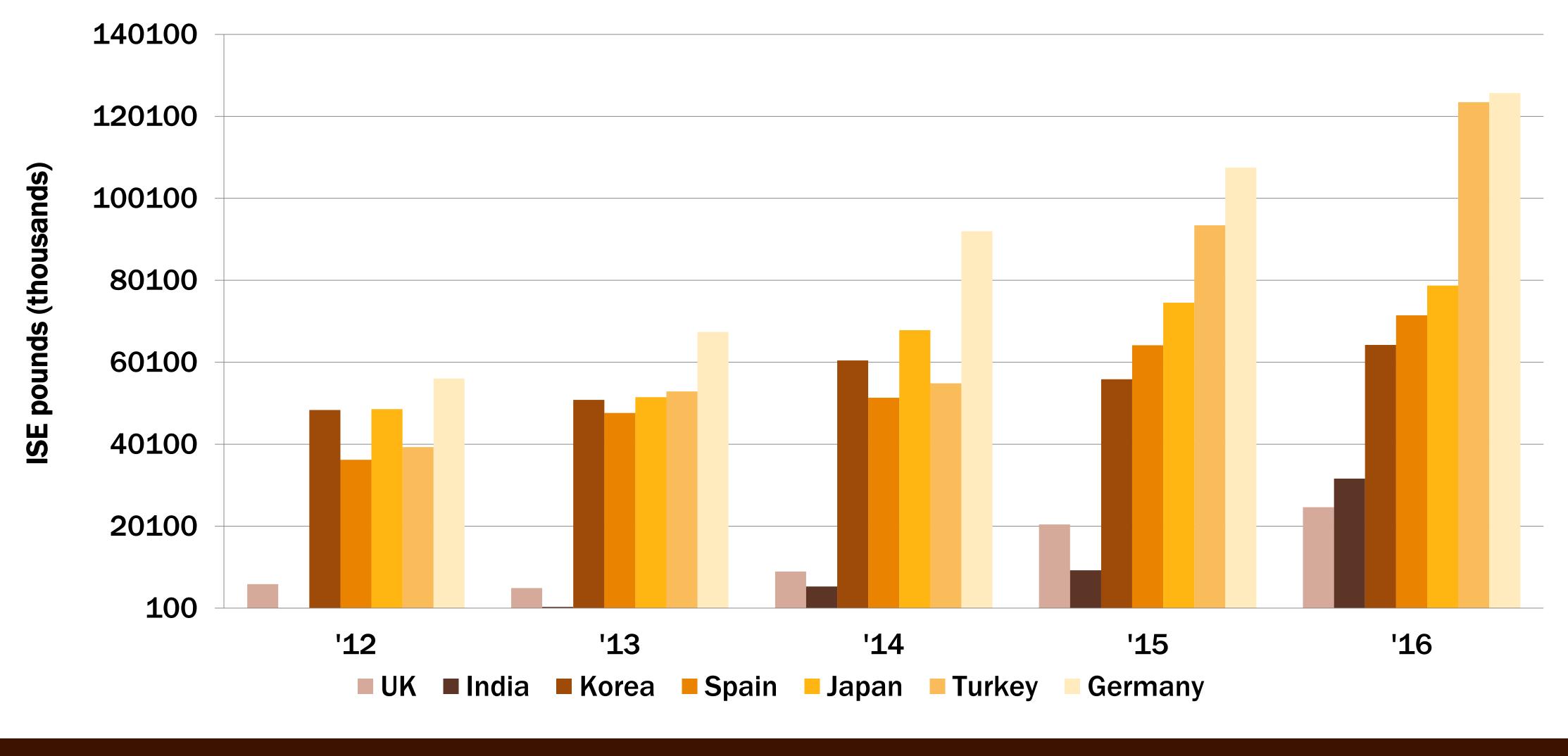


Are a convenient snack

Are convenient to eat/ serve



EXPORT RESULTS





CONSUMER ADVERTISING



California Walnuts FOR THE BEST SIMPLE MEALS EVER









California Walnuts

FOR THE BEST KID FRIENDLY MEALS EVER

For flavor, irrunch and heart-healthy' goodness, remember the Galifornia valnuts. For these and other recipes your kids will love, visit Walnuts.org 🖬 🖉 🕲







FOR THE BEST SIMPLE MEALS EVER

From starter to dessert, add flavor, texture and heart-healthy* goodness with great tasting California walnuts. For these recipes and more, visit Walnuts.org

American







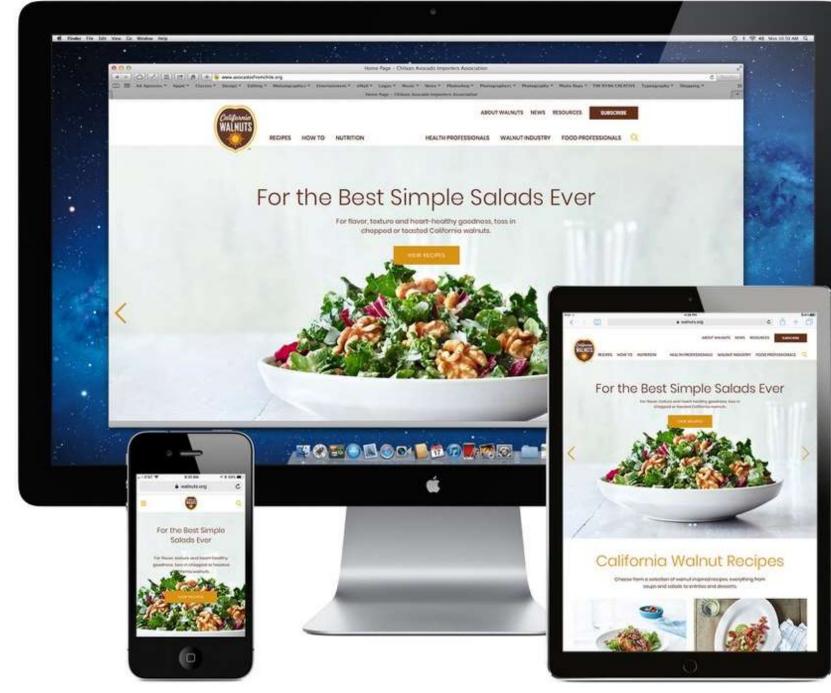




ADVERTISING SPIKES WEBSITE TRAFFIC











LUNCHTIME REVIVAL

Why?

- ~29% of Americans skip lunch daily
- It demonstrates versatility and the benefits of walnuts

Tactics

- Lunch Skipper Quiz
- Easy hacks for mindful lunches
- Lunch for the media
- Influencer partnerships
- Lunch break calendar invite
- Mind puzzles

CALIFORNIA WALNUTS PRESENTS



I HEREBY PLEDGE TO STEP AWAY MIDDAY EVERYDAY AND NOURISH MYSELF WITH A MOMENT TO REGAIN MY WITS AND THE FUEL TO FEEL GOOD IN A NUTSHELL.







WITH DEMANDING BOSSES, LOOMING DEADLINES AND A CORPORATE LADDER THAT ISN'T GONNA CLIMB ITSELF, WHO HAS TIME FOR LUNCH? THE WORKHORSE DOESN'T REALIZE THAT A PROPER LUNCH ISN'T A WASTE OF TIME-IT'S A FAST PASS TO THE CORNER OFFICE.



THE SIDE HUSTLER

THE WORKHORSE



THE COMMUTER



TRADE AGREEMENTS

- parts of NAFTA now the "United States-Mexico Trade Agreement"
- transition team begins in March, 2019)
- Possible MOU on Agriculture with Saudi Arabia
- d'Ivoire)
- Vietnam also remains on the short list for a possible bi-lateral

• NAFTA 2.0 - The United States and Mexico have reached an agreement to change

• Potential for a U.K. bilateral agreement (can't commence talks legally until Brexit

Bi-lateral possibilities with the Philippines and Africa (Kenya, Ghana & Côte

TARIFF OVERVIEW

Market	Tariff Inshell	Tariff Shelled	Tariff Status
Europe	4%	5.10%	Comments to USTR TTIP Negotiations. TTIP has not been terminated but has been shelved with focus on bilateral potential
Japan	10%	10%	Would have dropped to zero under TPP. U.S. is seeking to negotian bilateral, Japan refuses and wants the TPP route or WTO.
Korea	24%	0%	Inshell phase out continued to 2026.
China	Base of 25% Now 65%		Retaliatory Tariff of 15% (Apr 2018) and 25% (July 6, 2018) makes effective duties 65% (inshell) and 60% (shelled).
India	Base NOW 100% 120% on 9/18/18 10% Cess	50.9% on 9/18/18	Increased base rate on inshell only to 100% from 30.9% (May 23, 2018) all origins. Retaliatory Tariff of 20% (Delayed to Sept. 18, 2018). India is considering assessing tariff by volume, as is practice with almonds 10% Social Welfare CESS on all imported goods
Turkey	Base of 15% 25%	25%	Tariff was reduced indefinitely from 43.2% to 15% (Jan 1, 2018) Retaliatory Tariff of 10% (June 21, 2018) for all shipments on wate before 8/15/18
	Starting 8/15/18 35%	Starting 8/15/18 35%	Revised Retaliatory Tariff of 20% (Aug. 15,2018) for all new shipme



TARIFFS

Market	Tariff Actions	Current Tariff Rate
China	15% 232 Tariff and	65% inshell
	25% 301 Tariff	60% shelled
India	20% 232 Tariff (Delayed to 11/2/18)	100% inshell
		30.9% shelled
Turkey	10% 232 Tariff	35% on both inshell and shelled
	20% 232 Tariff	
Canada	10% on nut pastes/purees	10% on only nut pastes and purees
EU	None – base rates unchanged	4% inshell
		5.1% shelled
Japan	None – base rates unchanged	10% both inshell and shelled
Korea	None – base rates unchanged	24% inshell (phasing to zero by 2026)
		0% shelled

232 Tariff in response to US Steel and Aluminum tariffs; 301 Tariff in response to increased US tariffs to China only



BUDGET ALLOCATIONS

% OF BUDGET

